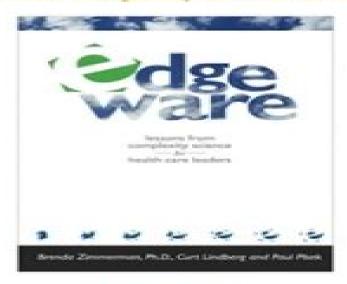
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fundamental factor in how well they can prosper in today s marketplace Unfortunately the current solutions available to companies for managing projects are proving to be increasingly ineffective in a complex world that is becoming more and more dynamic and unpredictable Organization s pay for this complexity in delayed time to market slow response to customer needs and decreased productivity While tweaking the current project management paradigm may provide some minimal gains to have a real impact requires a fundamental change in mindset New business models like Uber and AirBnB show us that the most efficient operations in today s business environment behave like complex adaptive systems CAS where self managing participants following a set of simple rules organize themselves to solve incredibly complex problems Instead of trying to function like a well oiled machine where things work like clockwork companies like Uber function more like an organism that is alive and constantly changing They fully embrace the characteristics of a CAS Viewing an organization as a complex adaptive system drives a radically new philosophy of project management that is much better suited to the needs of the 21st century organization and can provide the quantum leap improvement in project production that we are looking for This book exposes the assumptions underlying the accepted paradigm of project management describes the common practices that are based on those assumptions analyzes why these practices are unhelpful and even harmful and proposes an alternative sometimes seemingly counter intuitive approach to project management based on CAS thinking By the end of the book the reader will have a completely new perspective on the way projects can be managed in their organization and how they can quickly start reaping the benefits provided by a CAS driven management methodology and supporting toolset that is more in tune with today s business demands and that turns complexity into a 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approach

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